

## Training and Evaluation Outline Report

**Task Number:** 71-9-5750

**Task Title:** Coordinate Host Nation Support (Division Echelon and Above [Operational])

**Supporting Reference(s):**

Step Number	Reference ID	Reference Name	Required	Primary
	ADP 3-0	Unified Land Operations	Yes	No
	FM 3-16	THE ARMY IN MULTINATIONAL OPERATIONS	Yes	Yes
	FM 5-0	THE OPERATIONS PROCESS	Yes	No
	FM 6-0	MISSION COMMAND	Yes	No
	JOINT PUB 3-0	Joint Operations	Yes	No
	JOINT PUB 4-0	Joint Logistics	Yes	No
	JOINT PUB 6-0	Joint Communications System	Yes	No
	JP 4-08	JOINT DOCTRINE FOR LOGISTIC SUPPORT OF MULTINATIONAL OPERATIONS	No	No

**Condition:** The command is conducting or preparing to conduct operations as a joint task force, joint force land component command, Army forces, or Army service component command headquarters. The command's headquarters may or may not have integrated joint staff augmentation, liaisons, unit, and individual attachments. The command has received an operations plan, or warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on coordinating host nation support. The command is prepared to interface with joint, interagency, governmental authorities, nongovernmental organizations, and multinational forces. The command has established communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information in accordance with standard operating procedures. Some iterations of this task should be performed in MOPP.

**Standard:** The staff coordinates host nation support. The staffs plan provides effective military and contracted support capabilities, and provides the host nation with training and equipment, as necessary.

Note: Task steps and performance measures may not apply to every staff, unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated staffs or units' higher headquarters to determine the performance measures that may not be evaluated.

**Special Equipment:** None

**Safety Level:** Low

### Task Statements

**Cue:** None

## DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

## WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

## CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

**Remarks:** While Army doctrine has changed to mission command over command and control (C2 - which is now a component of mission command), and changed from using ISR (Intelligence, Reconnaissance and Surveillance) to information collection (comprised of reconnaissance and surveillance, security operations, and intelligence operations), joint doctrine still retains the primacy of C2 over mission command as well as the use of ISR. Commanders and staffs of Army headquarters serving as a joint task force, joint force land component command, Army forces, or Army service component command headquarters should refer to applicable joint or multinational doctrine for the exercise and use of C2 and ISR.

Note: Task content last updated: 16 March 2012

**Notes:** None

## TASK STEPS

1. The staff, led by the current operations cell, establishes mission command for host nation support (HNS).
  - a. Establish coordination of HNS functions within the headquarters.
  - b. Task assigned civil affairs personnel to coordinate with U.S. embassy country team to identify HNS resources.
  - c. Request authority from higher headquarters to negotiate HNS agreements.
  - d. Develop a list of current host nation (HN) and HNS agreements.
  - e. Determine whether new and existing HN and HNS agreements include the authority to coordinate directly with the HN for support, acquisition, and use of facilities and real estate.
  - f. Integrate the legal advisor in the new HN and HNS agreement development process to verify compliance with HN and U.S. laws.
  - g. Establish coordination between international organizations and nongovernmental organizations (NGOs) within the area of operations.
2. The staff, led by the plans cell, conducts planning for HNS.
  - a. Assess current sustainment shortfalls.
  - b. Evaluate what facilities, supplies, and services exist as viable support for local consumption and the effects of this support in reducing the sustainment footprint, to include:
    - (1) Government.
    - (2) Law enforcement.
    - (3) Sanitation.
    - (4) Power.
    - (5) Fuel.
    - (6) Communications.
    - (7) Medical support.
  - c. Assess the ability of the HN to receive U.S. and/or multinational force (MNF) personnel and equipment (ports and airfields).
  - d. Determine capabilities of HN transportation systems to move forces once the forces arrive in theater.
  - e. Assess the overall impact of obtaining HNS on the HN economy and possible environmental impacts, if HNS is provided.
  - f. Determine the reliability of potential HNS.
  - g. Identify those potential HNS areas that may be of doubtful reliability.

h. Assess the degree to which coordination has occurred, and is working, between the unit and HN, international organizations, and nongovernmental organizations (NGO) assets in the area of operations.

3. The staff, led by the sustainment cell, determines requirements for HNS.

a. If no HNS agreements exist:

(1) Determine, with support from U.S. Embassy Country Team, potential requirements for HNS, and develop a concept of requirements.

(2) Report requirements for HNS to the theater J-4.

(3) Determine status of completed or on-going negotiations and agreements.

(4) Establish standardized procedures for requesting HNS.

(5) Develop procedures and agreements for local contracting, currency exchange rates, and local hire (wage scale).

b. If HNS agreements exist:

(1) Requests copies of all applicable HNS agreements from the combatant command J-4 legal advisor and U.S. Embassy.

(2) Conduct direct negotiations with the HN, international organizations and NGOs after coordination with the higher headquarters' HNS designated representatives.

(3) Provide statement of requirements (once general agreement is established, if none previously existed) to the HN and commence negotiations for logistics support using technical agreements and memorandum of agreements.

(4) Request subordinate commanders provide detailed descriptions and assessments of HNS, international organizations, and NGO policies and procedures.

(5) Modify agreements with special technical agreements to address environmental cleanup, levying of custom duties and taxes, hazardous material and/or waste storage.

4. The staff, led by the sustainment cell, implements the HNS program.

a. Implement Department of State and Department of Defense policies to use HNS, international organizations and NGO to supplement organic U.S. resources necessary for independent action and maximum reliability.

b. Designate the authority to negotiate with the HN, international organizations and NGO to subordinate commands, as required.

c. Implement HNS program on reasonably assured support defined as support based on signed bilateral agreements, arrangements, and plans.

d. Coordinate the use of HNS, international organizations, and NGO military and civilian resources to support the reception, staging, onward movement, and sustainment of U.S. forces.

e. Coordinate with HN for communication services, electromagnetic spectrum access, commercial satellite terminal activation fees, frequency clearance, and landing rights.

(Asterisks indicates a leader performance step.)



PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff, led by the current operations cell, established mission command for host nation support (HNS).			
a. Established coordination of HNS functions within the headquarters.			
b. Tasked assigned civil affairs personnel to coordinate with U.S. embassy country team to identify HNS resources.			
c. Requested authority from higher headquarters to negotiate HNS agreements.			
d. Developed a list of current host nation (HN) and HNS agreements.			
e. Determined whether new and existing HN and HNS agreements included the authority to coordinate directly with the HN for support, acquisition, and use of facilities and real estate.			
f. Integrated the legal advisor in the new HN and HNS agreement development process to verify compliance with HN and U.S. laws.			
g. Established coordination between international organizations and nongovernmental organizations (NGOs) within the area of operations.			
2. The staff, led by the plans cell, conducted planning for HNS.			
a. Assessed current sustainment shortfalls.			
b. Evaluated what facilities, supplies, and services existed as viable support for local consumption and the effects of this support in reducing the sustainment footprint, to include:			
(1) Government.			
(2) Law enforcement.			
(3) Sanitation.			
(4) Power.			
(5) Fuel.			
(6) Communications.			
(7) Medical support.			
c. Assessed the ability of the HN to receive U.S. and/or multinational force (MNF) personnel and equipment (ports and airfields).			
d. Determined capabilities of HN transportation systems to move forces once the forces arrived in theater.			
e. Assessed the overall impact of obtaining HNS on the HN economy and possible environmental impacts, if HNS was provided.			
f. Determined the reliability of potential HNS.			
g. Identified those potential HNS areas that may be of doubtful reliability.			
h. Assessed the degree to which coordination has occurred, and is working, between the unit and HN, international organizations, and NGO assets in the area of operations.			
3. The staff, led by the sustainment cell, determined requirements for HNS.			
a. If no HNS agreements existed:			
(1) Determined, with support from U.S. Embassy Country Team, potential requirements for HNS, and developed a concept of requirements.			
(2) Reported requirements for HNS to the theater J-4.			
(3) Determined status of completed or on-going negotiations and agreements.			
(4) Established standardized procedures for requesting HNS.			
(5) Developed procedures and agreements for local contracting, currency exchange rates, and local hire (wage scale).			
b. If HNS agreements existed:			
(1) Requested copies of all applicable HNS agreements from the combatant command J-4 and legal advisor, and U.S. Embassy.			
(2) Conducted direct negotiations with the HN, international organizations and NGOs after coordination with the higher headquarters' HNS designated representatives.			
(3) Confirmed unit use of existing HNS, international organizations and NGO agreements.			

(4) Provided statement of requirements (once general agreement was established, if none previously existed) to the HN and commenced negotiations for logistics support using technical agreements and memorandum of agreements.			
(5) Requested subordinate commanders provide detailed descriptions and assessments of HNS, international organizations, and NGO policies and procedures.			
(6) Modified agreements with special technical agreements to address environmental cleanup, levying of custom duties and taxes, hazardous material and/or waste storage.			
4. The staff, led by the Sustainment Cell, implemented the HNS program.			
a. Implemented Department of State and Department of Defense policies to use HNS, international organizations and NGO to supplement organic U.S. resources necessary for independent action and maximum reliability.			
b. Designated the authority to negotiate with the HN, international organizations and NGO to subordinate commands, as required.			
c. Implemented HNS program on reasonably assured support defined as support based on signed bilateral agreements, arrangements, and plans.			
d. Coordinated the use of HNS, international organizations, and NGO military and civilian resources to support the reception, staging, onward movement, and sustainment of U.S. forces.			
e. Coordinated with HN for communication services, electromagnetic spectrum access, commercial satellite terminal activation fees, frequency clearance, and landing rights.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

**ITERATION:** 1 2 3 4 5 M

**COMMANDER/LEADER ASSESSMENT:** T P U

**Mission(s) supported:** None

**MOPP:** Sometimes

**MOPP Statement:** None

**NVG:** Never

**NVG Statement:** None

**Prerequisite Collective Task(s):**

Step Number	Task Number	Title	Proponent	Status
	71-9-5000	Execute the Operations Process (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5150	Monitor Strategic Situation (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5200	Assess Operational Situation (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5320	Issue Planning Guidance (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5570	Conduct Joint Force Staff Operations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

**Supporting Collective Task(s):**

Step Number	Task Number	Title	Proponent	Status
	71-9-1550	Assist Host Nation in Populace and Resource Control (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4700	Provide Politico-Military Support to other Nations Government Agencies (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4720	Conduct Civil Military Operations in Joint Operations Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5700	Coordinate Joint Multinational Interagency Support (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5800	Provide Public Affairs in the Joint Operations Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-6550	Integrate Host Nation Security Forces Means (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

**Supporting Individual Task(s):**

Step Number	Task Number	Title	Proponent	Status
	150-718-5111	Participate in the Military Decision Making Process	150 - Combined Arms (Individual)	Approved
	150-718-5112	Participate in Mission Analysis	150 - Combined Arms (Individual)	Approved
	150-718-5113	Recommend the Commanders Critical Information Requirements	150 - Combined Arms (Individual)	Approved
	150-718-5114	Participate in Course of Action Development	150 - Combined Arms (Individual)	Approved
	150-718-5130	Assess The Current Situation (Battalion - Corps)	150 - Combined Arms (Individual)	Approved
	150-718-5144	Prepare a Running Estimate	150 - Combined Arms (Individual)	Approved

**Supporting Drill Task(s):** None**TADSS**

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				



**Equipment (LIN)**

Step ID	LIN	Nomenclature	Qty
No equipment specified			

**Materiel Items (NSN)**

Step ID	NSN	LIN	Title	Qty
No equipment specified				

**Environment:** Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

**Safety:** In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. .